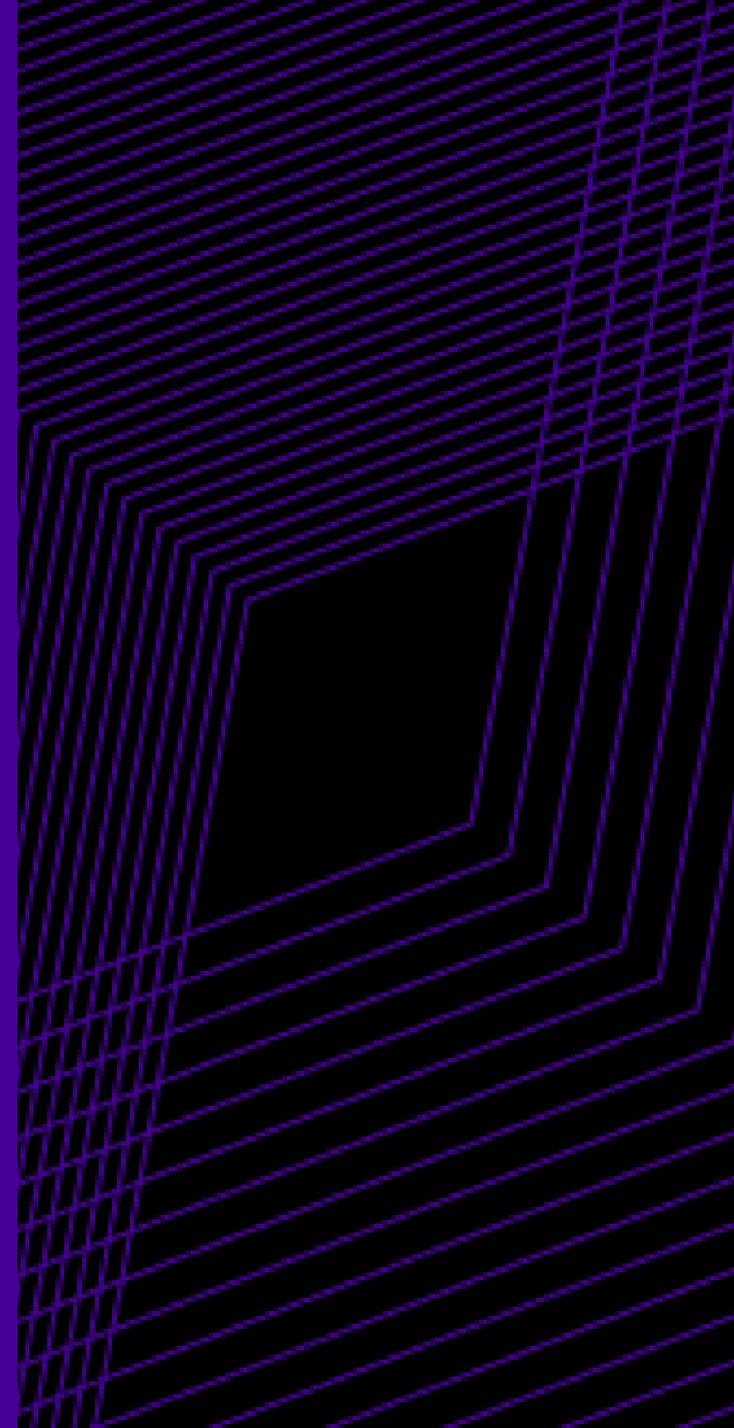


GENTHERM

Investor Overview

Nasdaq: THRM

March 2026



Disclaimer

NO OFFER OR SOLICITATION

This presentation is not intended to and does not constitute an offer to sell or the solicitation of an offer to buy or exchange any securities or a solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction. It does not constitute a prospectus or prospectus equivalent document. No offering or sale of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act, and otherwise in accordance with applicable law.

Additional Information and Where to Find It

In connection with the proposed transaction (the "Proposed Transaction") among Gentherm, Modine Manufacturing Company ("Modine") and Modine's Performance Technologies business ("SpinCo"), the parties intend to file relevant materials with the SEC, including, among other filings, a registration statement on Form S-4 to be filed by Gentherm (the "Form S-4") that will include a preliminary proxy statement/prospectus of Gentherm and a definitive proxy statement/prospectus of Gentherm, the latter of which will be mailed to shareholders of Gentherm, and a registration statement on Form 10 to be filed by SpinCo that will incorporate by reference certain portions of the Form S-4 and will serve as an information statement/prospectus in connection with the spin-off of SpinCo from Modine. INVESTORS AND SECURITY HOLDERS OF GENTHERM AND MODINE ARE URGED TO READ THE PROXY STATEMENT/PROSPECTUS, THE INFORMATION STATEMENT/PROSPECTUS AND ANY OTHER DOCUMENTS THAT WILL BE FILED WITH THE SEC, AS WELL AS ANY AMENDMENTS OR SUPPLEMENTS TO THESE DOCUMENTS, CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT GENTHERM, MODINE, SPINCO, THE PROPOSED TRANSACTION AND RELATED MATTERS. Investors and security holders will be able to obtain free copies of the Form S-4 and the proxy statement/prospectus (when available) and other documents filed with the SEC by Gentherm, Modine or SpinCo through the website maintained by the SEC at www.sec.gov. Copies of the documents filed with the SEC by Gentherm will be available free of charge on Gentherm's website at ir.Gentherm.com under the tab "Financial Info" and under the heading "SEC Filings." Copies of the documents filed with the SEC by Modine and SpinCo will be available free of charge on Modine's website at investors.Modine.com under the tab "Financials" and under the heading "SEC Filings."

Participants in the Solicitation

Gentherm and Modine and their respective directors and executive officers and other members of management and employees may be considered participants in the solicitation of proxies from Gentherm's shareholders in connection with the Proposed Transaction under the rules of the SEC. Information about the directors and executive officers of Gentherm is set forth in its Annual Report on Form 10-K for the year ended December 31, 2024, which was filed with the SEC on February 19, 2025, and its proxy statement for its 2025 annual meeting of shareholders, which was filed with the SEC on March 27, 2025. To the extent holdings of Gentherm's securities by its directors or executive officers have changed since the amounts set forth in such filings, such changes have been or will be reflected on Initial Statements of Beneficial Ownership on Form 3 or Statements of Beneficial Ownership on Form 4 filed with the SEC. Information about the directors and executive officers of Gentherm and other information regarding the potential participants in the proxy solicitations and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the proxy statement/prospectus and other relevant materials to be filed with the SEC regarding the Proposed Transaction. Information about the directors and executive officers of Modine is set forth in its Annual Report on Form 10-K for the year ended March 31, 2025, which was filed with the SEC on May 21, 2025, and its proxy statement for its 2025 annual meeting of shareholders, which was filed with the SEC on July 9, 2025. To the extent holdings of Modine's securities by its directors or executive officers have changed since the amounts set forth in such filings, such changes have been or will be reflected on Initial Statements of Beneficial Ownership on Form 3 or Statements of Beneficial Ownership on Form 4 filed with the SEC. You may obtain these documents (when they become available) free of charge through the website maintained by the SEC at www.sec.gov and from Gentherm's website and Modine's website as described above.

Cautionary Statement Regarding Forward-Looking Statements

Except for historical information contained herein, statements in this presentation are forward-looking statements that are made by Gentherm Incorporated (the "Company") pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. All statements that address future operating, financial or business performance or strategies or expectations are forward-looking statements. The forward-looking statements included in this presentation are made as of the date hereof or as of the date specified herein and are based on management's reasonable expectations and beliefs. In making these statements we rely on assumptions and analysis based on our experience and perception of historical trends, current conditions and expected future developments, third party information and projections from sources that management believes to be reputable, as well as other factors we consider appropriate under the circumstances. Except as required by law, the Company expressly disclaims any obligation or undertaking to update any forward-looking statements to reflect any change in its strategies or expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based. The forward-looking statements are subject to a number of significant assumptions, risks, uncertainties (some of which are out of our control) and other factors that may cause actual results or performance to differ materially from that expressed or implied by such statements. For a discussion of these risks and uncertainties and other factors, please see the Company's earnings release (dated February 19, 2026), most recent Annual Report on Form 10-K and subsequent filings with the Securities and Exchange Commission, including "Risk Factors." In addition, the business outlook discussed in this presentation does not include the potential impact of any business combinations, acquisitions, divestitures, strategic investments and other significant transactions that may be completed after the date hereof, each of which may present material risks to the Company's future business and financial results. Moreover, we operate in a very competitive and rapidly changing environment and new risks emerge from time to time.

About Gentherm

GENTHERM

Gentherm is a global market leader of innovative thermal management and pneumatic comfort technologies

Key Facts

1991

Company Founded

Novi, MI

Headquarters

14,000+

Employees

13

Countries with operations

2025 Financial Highlights

\$2.2B

Automotive New Business Awards

\$1.5B

Revenue

11.7%

Adjusted EBITDA

0.2x

Net Leverage

Strong product portfolio with broad market application ...

Thermal Management

Air Moving Devices

Pneumatic Solutions

Valve Systems

Current Industries:



Automotive



Medical

Select Target Industries:



Commercial vehicles



Two-wheelers



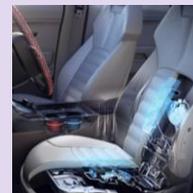
Industrial



Motion furniture

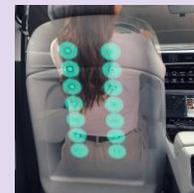
... Enabling industry leading solutions

(% of 2025 revenue)



69%

Climate Control Seat, Interiors, and Electronics



13%

Lumbar and Massage Comfort Solutions



7%

Valve Systems



8%

Other



3%

Medical Solutions

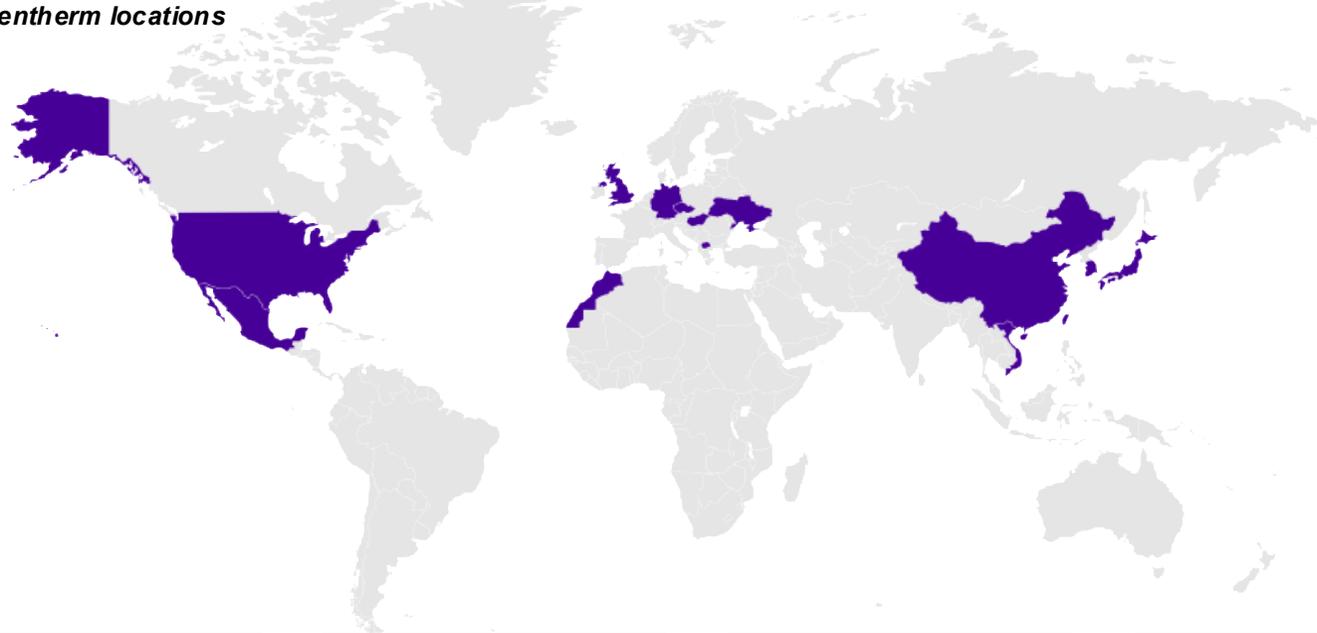
Scaling core technology across multiple end markets to drive profitable growth

Our Global Reach

Global Footprint and Revenue Distribution

% of revenue by region (2025 Revenue ~\$1.5B)

 **Gentherm locations**



40%
NORTH AMERICA

34%
EUROPE

16%
CHINA

10%
REST OF ASIA



Customers in more than 100 different countries worldwide



375+ issued patents



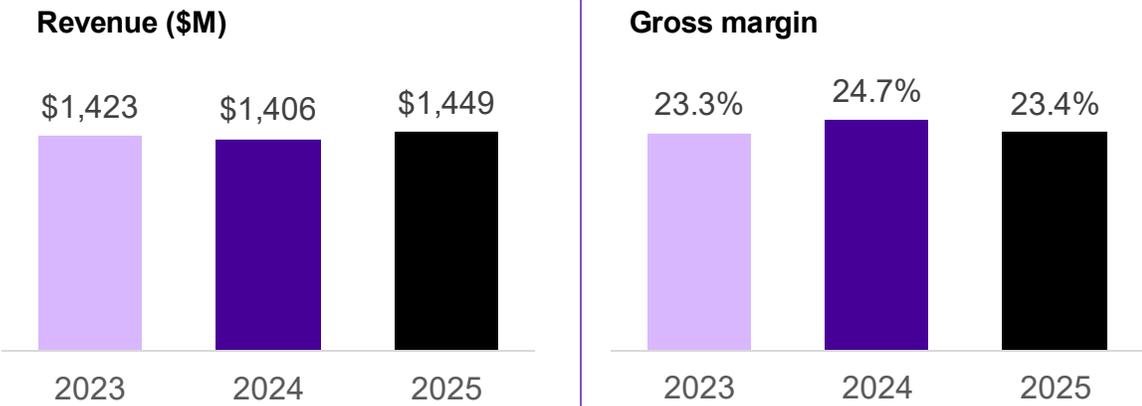
Products in over 1,500 vehicle makes and platforms

Well positioned locations with strong manufacturing capabilities

Automotive Segment

Innovative pioneer of thermal and comfort solutions

FINANCIAL PROFILE



Growth opportunities

- Continued strong growth in Lumbar and Massage Comfort Solutions
- Three consecutive years of new business awards exceeding \$2 Billion
- Launching industry leading new product innovations

50+ GLOBAL AUTOMOTIVE CUSTOMERS

North America



Europe



China



Japan/Korea



PRODUCT CATEGORIES

Solutions Enabled by Electronics & Software

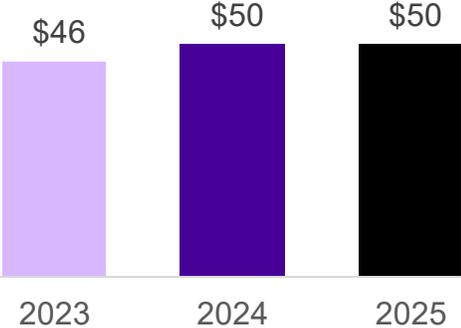
Climate Control Seat	CCS® Heat, Vent, Active Cool and Neck Conditioner
Climate Control Interior	CCI™ Steering Wheel Heat, Interior Heat, and Footwell Conditioner
Lumbar & Massage Solutions	Pneumatic Lumbar Support, Massage, and Puls.A™ pulsating massage
Valve Systems	Fluid management and Air control Solutions
Other	Battery Performance Solutions, and Cable technologies

Medical Segment

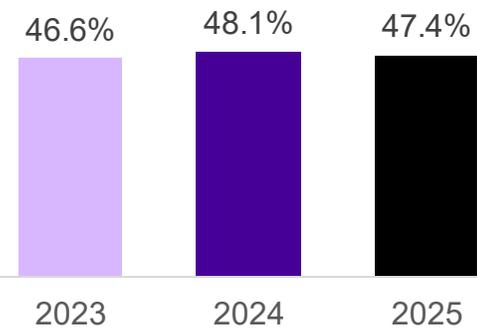
Leading manufacturer of convective, conductive and resistive technology

FINANCIAL PROFILE

Revenue (\$M)



Gross margin



Growth opportunities

- Submitted FDA 510(k) for ThermAffyx™ Patient Safety System, an integrated patient warming and securement system.
- Enhancing product lifecycle management to grow addressable market by leveraging Gentherm core technology platforms
- Leveraging large partnerships, distribution, and white label opportunities

STRONG PRODUCT PORTFOLIO



PRODUCT CATEGORIES

Offering a full range of patient temperature management products

Hyper-Hypothermia	Warming and cooling the patient's core temperature
Normothermia	Warming or maintaining the patient's core temperature
Localized Therapy	Warming or cooling a specific area on the body
Blood Temperature Control	Providing warm or cool water to the heat exchanger that is part of the heart/lung machine
Fluid Warming	Blood & infusion warming systems

PARTNERSHIPS DRIVING SCALE



Transforming Gentherm with Urgency



- Securing profitable revenue growth in attractive target end markets
- Cultivating a continuous improvement culture that drives operational excellence and expands margins
- Increasing focus on cash generation and asset utilization
- Executing on M&A funnel investing for growth

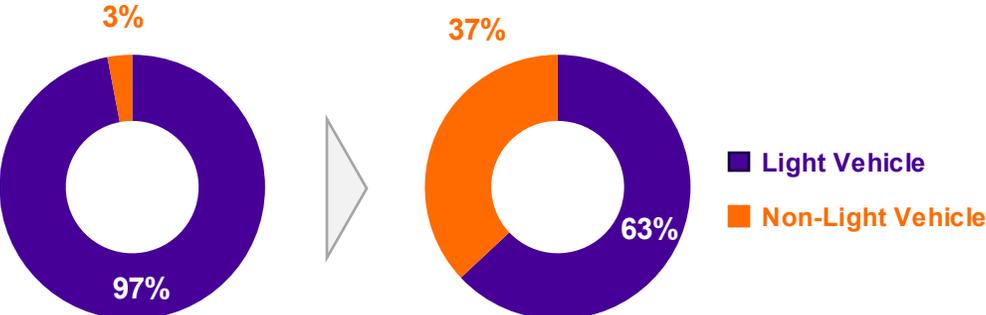
Executing on strategic framework to build a more resilient Gentherm

Reigniting Gentherm's Growth Trajectory

GENTHERM + **MODINE** Performance Technologies

Transformational combination creates a \$2.6B thermal and flow management leader positioned for growth

Revenue Mix by End Market



- ✓ Dramatically shifts exposure towards attractive end markets
- ✓ Clear value creation with identified cost synergies and compelling commercial opportunities
- ✓ Maintain strong financial position with net leverage of <1.0x

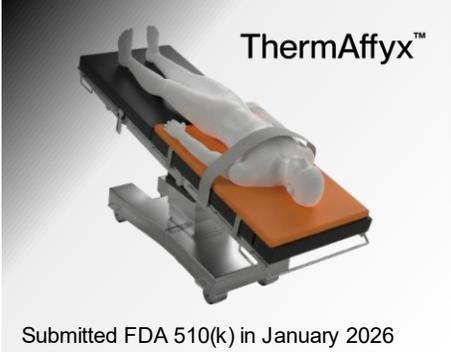
Organic growth initiatives gaining traction

Home & Office



- ✓ Selected as supplier by multiple leading furniture brands in 2025
- ✓ Rapid time to revenue with production starting in Q1 2026
- ✓ Quickly established strategic partnerships to meet growing wellness trends

Medical

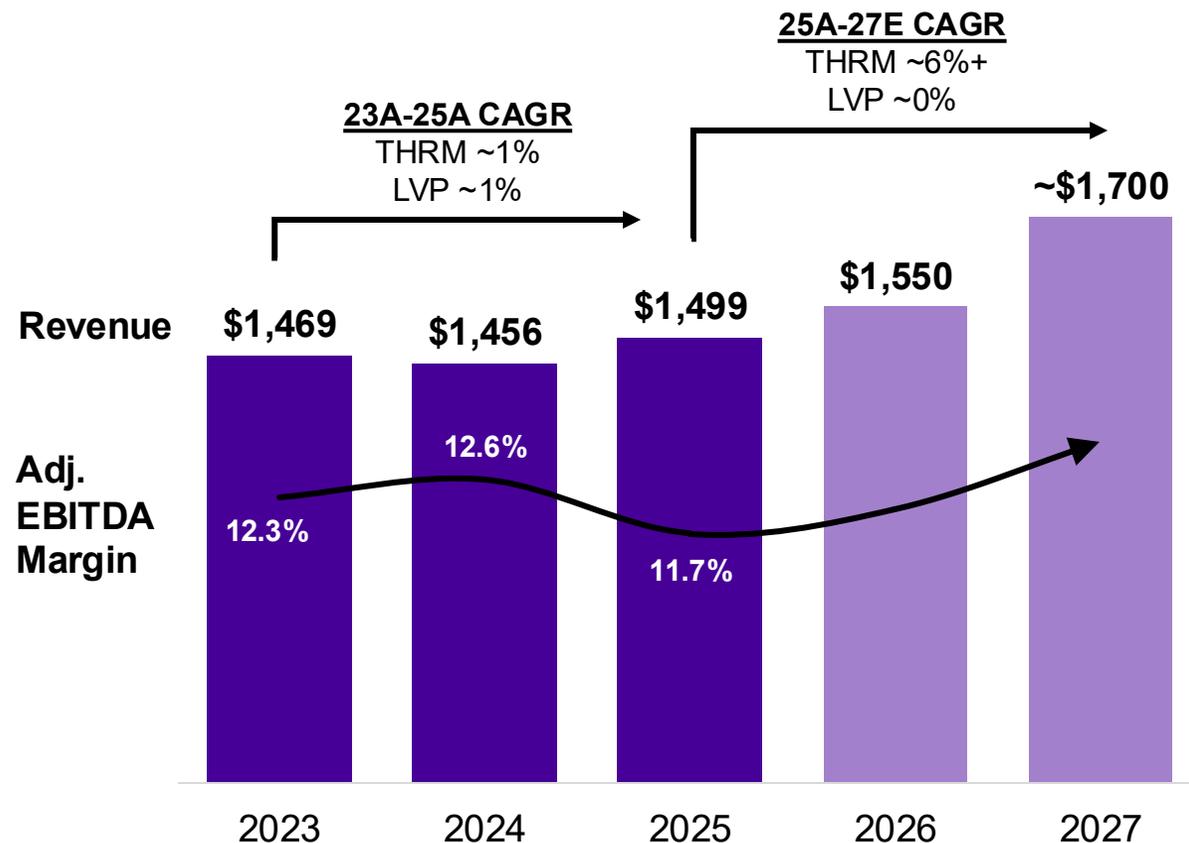


- ✓ Launching integrated patient warming and securement system
- ✓ First new product on roadmap leveraging automotive IP
- ✓ Initial revenue expected in 2026 with meaningful revenue contribution in coming years

Taking bold, decisive actions to position Gentherm for sustainable, profitable growth

Confident in Path to Improved Financial Performance

(\$M)



Key Drivers

- ✓ **Revenue growth accelerating into 2027**
 - + Strong automotive launch activity
 - + Adjacent market pursuits gaining traction
 - + New medical product entering market
- ✓ **Margin expansion foundation in place**
 - + Footprint transitions on track for completion by 2027
 - + Improved margins on pneumatics new program launches
 - + Leveraging scale as growth accelerates
 - + Improved mix as adjacent and medical businesses grow

Well-positioned to deliver meaningful revenue growth and margin expansion

Gentherm to Combine with Modine Performance Technologies

GENTHERM

+

MODINE[®] Performance Technologies

Reverse Morris Trust (RMT) Transaction¹

\$2.6B

Revenue

13%

Adj. EBITDA Margin
(Post-synergy)

\$322M

Adj. EBITDA
(Post-synergy)

~1.0x

Net Leverage

60%

Gentherm Shareholders

40%

Modine Shareholders

Accelerates Gentherm's strategic progress by building scale in thermal management solutions and expanding its technologies and capabilities in precision flow management

Creates strong commercial opportunities across blue-chip customer bases given complementary overlap between Gentherm's advanced product portfolio and technologies and Modine Performance Technologies' mission-critical engineered solutions

Establishes stronger foundation for continued growth with approximately one-third of pro forma revenue from attractive power generation, commercial vehicle, and heavy-duty equipment end markets

Benefits from shared focus on operational excellence, leveraging Gentherm's culture of operational excellence with Modine Performance Technologies' well-established operating system

Delivers ~\$25 million in identified annual cost synergies and incremental commercial opportunities through cross-selling, product integration, and entrance into new global markets, providing clear path to mid-teens Adjusted EBITDA margins

Generates a compelling financial profile with strong cash flow generation and modest financial leverage, allowing capital allocation flexibility

Transaction expected to close by end of 2026

Significant Value Creation Opportunities

Identified and Modeled Synergies

~\$25M
Annual Cost Synergies

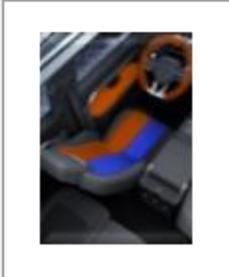
Driven by cost optimization & operational efficiencies

Purchasing	Logistics	Overhead
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Incremental Commercial Opportunities → \$100M+ Pipeline Identified

Product Cross-Selling

GENTHERM



Human-Centric Solutions

MODINE Performance Technologies



Commercial Vehicle (CV) & Heavy-Duty End Markets

Unlocking new opportunities for Gentherm's product portfolio

Product Integration

GENTHERM



Extensive Valve Technology

MODINE Performance Technologies



Heat Exchangers

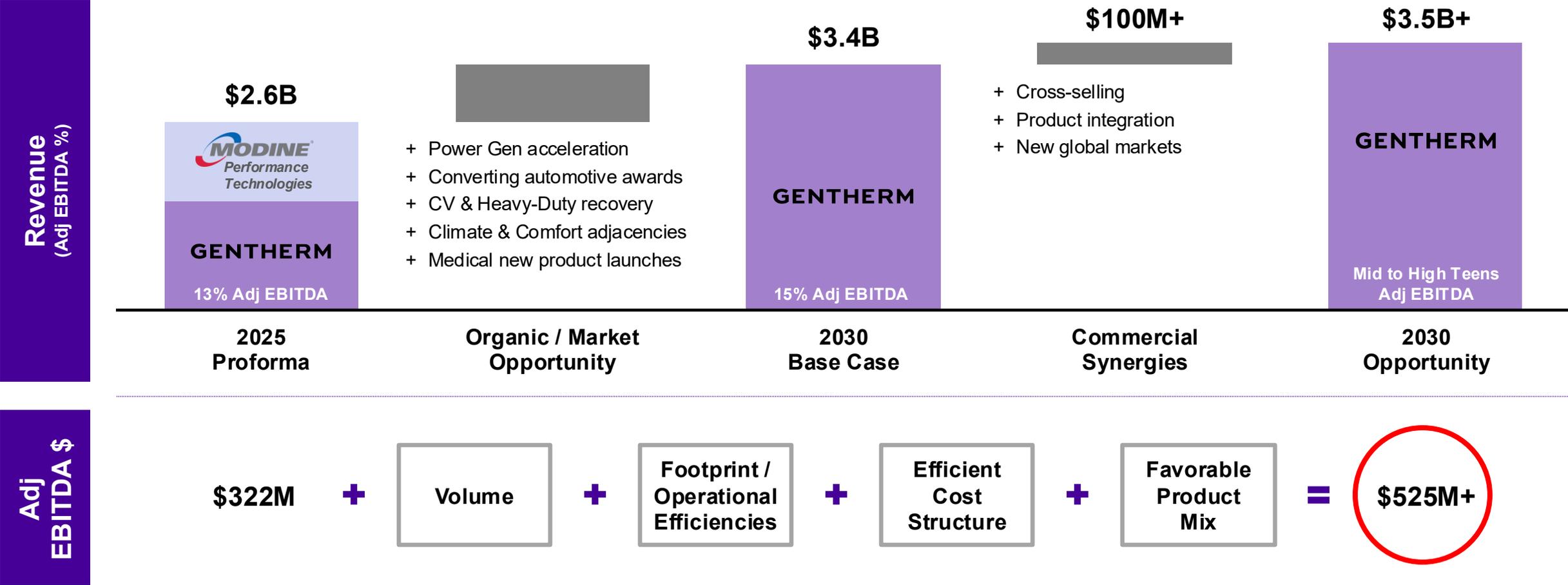
Integrating Gentherm's leading valve technologies

New Global Markets




Accelerating Gentherm's global expansion by leveraging Modine's footprint

Unlocking Growth and Margin Expansion



Expected to grow high-single digit organically through 2030 with earnings potential exceeding \$0.5B

Note: Financial figures represent LTM (Sep.) 2025 metrics. Modine Performance Technologies figures include pro forma adjustments. Refer to reconciliations in Appendix.

Why Gentherm?



Innovative leader uniquely positioned for profitable growth driven by scalable technology platforms and broad market applications



Continuous improvement mindset to drive margin expansion and solid cash flow conversion

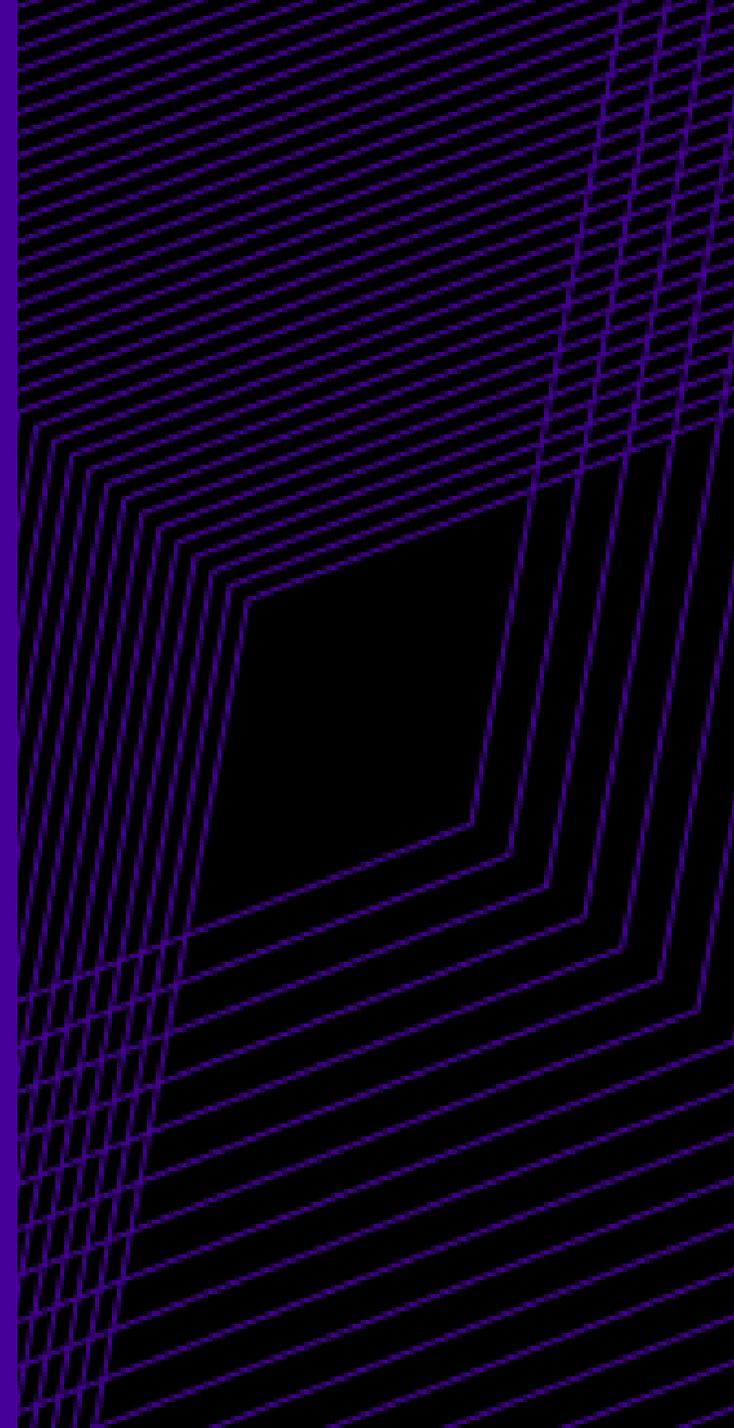


Strong financial position with ability to efficiently deploy capital and drive shareholder value

Accelerating value-creation actions to deliver enhanced shareholder returns

GENTHERM

Appendix



Use of Non-GAAP Financial Measures

In addition to the results reported herein in accordance with GAAP, the Company has provided here or may discuss on the related conference call adjusted earnings before interest, taxes, depreciation and amortization (“Adjusted EBITDA”); Adjusted EBITDA margin; adjusted earnings per share (“Adjusted earnings per share” or “Adjusted EPS”); Quarter-to-date Operating Cash Flow; Free Cash Flow; Adjusted Free Cash Flow; Adjusted Free Cash Flow Conversion rate; net capital expenditures (“net CAPEX”); Net Debt; liquidity; Net Leverage Ratio (“Net Leverage”); revenue, segment revenue and product revenue excluding foreign currency translation and other specified gains and losses; adjusted operating expenses; Pro Forma Revenue; Pro Forma Adjusted EBITDA; and Pro Forma Adjusted EBITDA Margin, each a non-GAAP financial measure. See the Company’s earnings release dated February 19, 2026, for the definitions of each non-GAAP financial measure, information regarding why the Company utilizes such non-GAAP measures as supplemental measures of performance or liquidity, and their limitations, and for certain reconciliations of GAAP to non-GAAP historical financial measures.

Select Income Statement Data

	Three Months Ended December 31		Twelve Months Ended December 31	
<i>(Dollars in thousands, except per share data)</i>	2025	2024	2025	2024
Product Revenues	\$ 382,788	\$ 352,914	\$ 1,498,602	\$ 1,456,124
Automotive	368,889	338,834	1,448,826	1,406,278
Medical	13,899	14,080	49,776	49,846
Gross Margin	90,801	86,104	362,176	366,431
Gross Margin %	23.7%	24.4%	24.2%	25.2%
Operating Expenses	73,029	62,463	279,476	259,416
Operating Income	17,772	23,641	82,700	107,015
Adjusted EBITDA	40,574	41,374	174,819	182,892
Adjusted EBITDA Margin	10.6%	11.7%	11.7%	12.6%
Diluted EPS - As Adjusted	\$ 0.49	\$ 0.29	\$ 2.27	\$ 2.33

Select Balance Sheet Data

(Dollars in thousands)

	December 31, 2025	December 31, 2024
Cash and Cash Equivalents	\$ 160,833	\$ 134,134
Total Assets	1,396,429	1,247,556
Debt	189,073	220,201
Current	73	137
Non-Current	189,000	220,064
Revolving LOC Availability	307,935	280,000
Total Liquidity	468,768	414,134

Reconciliation of Adjusted EBITDA and Adjusted EBITDA Margin

<i>(Dollars in thousands)</i>	Three Months Ended December 31		Twelve Months Ended December 31	
	2025	2024	2025	2024
Net Income	\$ 2,987	\$ 15,321	\$ 18,285	\$ 64,947
Add Back:				
Depreciation and Amortization	13,783	12,587	52,903	51,329
Income Tax Expense	7,346	20,787	17,550	37,318
Interest Expense, net	2,900	3,344	13,811	15,300
Adjustments:				
Non-Cash Stock-Based Compensation	1,731	98	12,300	10,432
Restructuring Expenses, net	1,868	768	12,476	13,110
Unrealized Currency (Gain) Loss	(95)	(16,970)	30,254	(10,719)
Merger and acquisition Expenses	5,706	–	6,563	–
Leadership Transition Expenses	834	3,802	3,769	3,802
Loss on Sale of Land and Building, net	–	–	2,196	–
Impairment of Intangible Assets and Property and Equipment	–	1,971	–	2,501
Non-Automotive Electronics Inventory Benefit	–	(103)	–	(4,554)
Other loss (gain)	3,514	(231)	4,712	(574)
Adjusted EBITDA	40,574	41,374	174,819	182,892
Product Revenues	382,788	352,914	1,498,602	1,456,124
Net Income Margin	0.8%	4.3%	1.2%	4.5%
Adjusted EBITDA Margin	10.6%	11.7%	11.7%	12.6%

Reconciliation of Adjusted EPS

	Three Months Ended December 31		Twelve Months Ended December 31	
	2025	2024	2025	2024
Diluted EPS - As Reported	\$ 0.10	\$ 0.49	\$ 0.59	\$ 2.06
Non-Cash Purchase Accounting Impacts	0.05	0.05	0.21	0.20
Restructuring Expenses, net	0.06	0.02	0.40	0.42
Unrealized Currency (Gain) Loss	–	(0.55)	0.98	(0.34)
Merger and acquisition Expenses	0.18	–	0.21	–
Leadership Transition Expenses	0.03	0.12	0.12	0.12
Loss on Sale of Land and Building, net	–	–	0.07	–
Impairment of Intangible Assets and Property and Equipment	–	0.06	–	0.08
Non-Automotive Electronics Inventory Benefit	–	–	–	(0.14)
Other loss (gain)	0.11	(0.01)	0.15	(0.02)
Tax Effect of Above	(0.04)	0.10	(0.48)	(0.05)
Rounding	–	0.01	0.02	–
Diluted EPS - As Adjusted	0.49	0.29	2.27	2.33

Reconciliation of Financial Figures

Modine Performance Technologies

	LTM September 30,
<i>(Dollars in millions)</i>	2025
Reported Revenue	\$1,129
Less: Pro Forma Adjustments	(21)
Pro Forma Adjusted Revenue	\$1,108
Adjusted EBITDA as per Modine Reporting	\$152
Less: Pro Forma Adjustments	(11)
Less: Estimated Incremental Corporate Costs & Other Adjustments	(19)
Pro Forma Adjusted EBITDA (pre-synergies)	\$123
Plus: Estimated Synergies	24
Pro Forma Adjusted EBITDA (post-synergies)	\$147

Gentherm

	LTM September 30,
<i>(Dollars in millions)</i>	2025
Revenue	\$1,469
Adjusted EBITDA	\$176

GENTHERM

Technology to the next degree™